

# MONTHLY FINANCIAL REPORT

# May 31, 2025

SSCC's mission is to provide accessible, affordable and high-quality education to people in southern Ohio.

## **Finance Dashboard Summary**

- Revenue was as expected due to stronger-than-expected Summer enrollment.
- Expenses were -4% lower than expected and were 87% of the budget through 92% of the fiscal year.
- There are three areas of concern at this time: student tuition revenue and "expenses" for internal transfers (student fees).
  - Student tuition is up +1.8% from FY24 actual yet behind the budget and expectations, which is primarily because student enrollment growth occurred more in CCP credit hours than non-CCP credit hours. We missed our non-CCP credit hours budget for Fall 2024 and Spring 2025 by 493 hours or \$100k. Additionally, there is a shared tuition agreement with Great Oaks for aviation students. That payment occurs in June, which will lower the annual student tuition and fees line item. It has averaged \$340k annually over the previous five years.
  - The employee benefits expenses have continued to outpace the expected expenses throughout the year.
  - Internal transfer "expenses" from student fees for technology and student activities are outpacing the budgeted amounts. These line items will be adjusted in the FY26 budget.

# Revenue (Exhibit 1)

There are no surprises this month.

- State Subsidy (State Share of Instruction [SSI])
  - The FY25 budget for SSI is \$7.1 million, which is a -2.4% decrease from FY24 actual.
  - The fiscal year-to-date actual is down -2.0% from FY24 actual. We should end FY25 down -2.0% from FY24 actual.
- Student Fees (Tuition and Fees)
  - The FY25 budget for tuition and fees is \$6.1 million, which is +3.9% increase from FY24 actual, which is a reflection of a budgeted 2% increase in all credit hours plus the \$5 increase in tuition for Fall 2024.
  - The fiscal year-to-date actual is up +3.8% from FY24 actual yet behind the budget and expectations.
  - For accounting purposes, Student Fees are recognized on the accrual basis at the registration / drop-add date for the entire term and based upon current fee and course schedule.

Other

- The FY25 budget for other revenue is \$490k, which is a -16.1% decrease from FY24 actual.
- The fiscal year-to-date actual is down -11.8% from FY24.



## **Expenses (Exhibit 1)**

Through 92% of the fiscal year, expenses are 87% of the budget. If the spending patterns continue as they have in previous fiscal years, total expenses would finish the fiscal year within budget. Close monitoring of the expenses continues.

- Total Expenses
  - The FY25 budget for total expenses is \$13.7 million, which is a -0.1% decrease from FY24 actual.
  - The fiscal year-to-date actual is a +0.6% increase from FY24 actual.



# SOUTHERN STATE

# Finance Dashboard as of May 31, 2025

Financial figures presented in thousands

SSCC's mission is to provide accessible, affordable and high quality education to people in southern Ohio.

REVENUE (Recurring / Operating)	2024-2025 Budget	Year-to-Date Actual	Year-to-Date Expected	Percent of Actual to Expected		Notes
State Share of Instruction (SSI)	\$7,116	\$6,552	\$6,523	100%	\$7,116	Budget based on state funding model (-2.4% -\$177k) from FY24.
Student Tuition and Fees	6,085	6,371	6,435	99%	6,085	Budget based on increase from FY24 (+3.9%   +\$227k).
Other Revenue (bookstore, interest, fac.rental)	490	473	445	106%	490	Budget based on decrease from FY24 (-16.1%   -\$94k).
Total Revenue	\$13,691	\$13 <i>,</i> 396	\$13,403	100%	\$13,691	No changes to FY25 outlook at this time (-0.3% from FY24).

EXPENSES (Recurring / Operating)	2024-2025 Budget	Year-to-Date Actual	Year-to-Date Expected	Percent of Actual to Expected	2024-2025 Outlook	Notes
Salaries	\$7,135	\$6,291	\$6,434	98%	\$7,135	All faculty and staff salaries.
Benefits	2,648	2,403	2,388	101%	2,648	All faculty and staff benefits.
Academic Affairs	540	383	500	77%	540	Academic programs.
Student Affairs	196	114	180	63%	196	Admissions, Student Accommodations, CCP Coordination.
Infrastructure & Technology	1,593	1,213	1,415	86%	1,593	Facilities, Technology, Utilities.
College-wide & General Admin	1,034	877	905	97%	1,034	Copiers, Phones, Postage, Software, Marketing, Scholarships.
Internal Transfers	565	607	560	108%	565	Student fees (technology, student activities).
Total Expenses	\$13,711	\$11,888	\$12,382	96%	\$13,711	87% of the budget spent through 92% of the fiscal year.
Net Surplus (Deficit) (recurring)	(\$20)	\$1,508	\$1,021		(\$20)	Year-to-date is operating at an expected surplus.

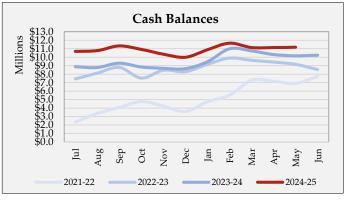
KEY PERFORMANCE INDICATORS								
Ohio Senate Bill 6 Composite	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024			
Target = 3.5 (oversight when below 1.75)	2.30	3.60	4.20	3.90	4.70			
HLC Composite Financial Index (CFI)	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024			
Target = >1.1 (oversight when below 1.1)	0.86	4.05	4.62	2.96	4.88			

## **OTHER UPDATES**

1. Revenue for student tuition was lower through May due to student enrollment distribution yet stronger Summer enrollment.

2. Expenses were 4% below expectations, yet I do not expect this trend to continue throughout the fiscal year.

SSCC Foundation: Total Assets = \$4,235 (of which \$3,443 is permanently restricted) / Total Liabilities = \$0



#### SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 1 OF 6 COMPARATIVE BUDGET REPORT ELEVEN MONTHS ENDED MAY 31, 2025 (unaudited)

		FISCAL 25			FISCAL 24	
	ANNUAL BUDGET	05/31/25 Y-T-D	% OF BUDGET	05/31/24 Y-T-D	ANNUAL CHANGE	ANNUAL % CHG
REVENUE						
STATE SUBSIDY	7,116,339	6,551,605	92.1%	6,687,965	(136,360)	-2.0%
STUDENT FEES	6,084,592	6,370,679	104.7%	6,138,334	232,345	3.8%
OTHER INCOME	490,000	472,671	96.5%	536,000	(63,329)	-11.8%
TOTAL REVENUE	13,690,931	13,394,955	97.8%	13,362,299	32,656	0.2%
EXPENDITURES						
INSTRUCTIONAL	5,683,259	5,274,103	92.8%	4,974,075	300,028	6.0%
RESEARCH	0	0	0.0%	0	0	0.0%
COMMUNITY SERVICE	3,000	1,922	64.1%	2,733	(811)	-29.7%
ACADEMIC SUPPORT	2,227,162	1,977,000	88.8%	2,003,976	(26,976)	-1.3%
STUDENT SERVICES	1,707,143	1,523,245	89.2%	1,558,625	(35,380)	-2.3%
INSTITUTIONAL SUPPORT	2,297,346	1,884,404	82.0%	2,020,863	(136,459)	-6.8%
PLANT OPERATIONS	1,592,986	1,109,435	69.6%	1,101,552	7,883	0.7%
SCHOLARSHIPS	200,000	118,938	59.5%	150,506	(31,568)	-21.0%
TOTAL EXPENDITURES	13,710,896	11,889,047	86.7%	11,812,330	76,717	0.6%
ANNUAL SURPLUS/(DEFICIT)	(19,965)	1,505,908		1,549,969		

#### SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 2 OF 6 CONSOLIDATED FUND BALANCE SHEETS AS OF MAY 31, 2025 (unaudited)

DEFERRED COMPENSATION

ASSETS	GENERAL	AUXILIARY	RESTRICTED	LOAN	ENDOWMENT	PLANT	AGENCY	TOTAL
	FUND	FUND	FUND	FUND	FUND	FUND	FUND	FUNDS
CASH AND INVESTMENTS	10,051,279	801,546	534,226	10,897		(230,190)	711,087	11,878,845
ACCTS. RECEIVABLE-STUDENTS(NET)	3,870,190					. ,		3,870,190
ACCTS. RECEIVABLE - OTHER	(1,898)	23,090						21,192
NOTES RECEIVABLE				6,799				6,799
INVENTORIES	9,159							9,159
DUE FROM OTHER FUNDS								0
PREPAID EXPENSES	223,903	3,662				4 0 4 7 00 4		227,565
EQUIPMENT BUILDINGS AND IMPROVEMENTS						1,047,234		1,047,234
OTHER ASSETS					12,318	19,873,261 161,847		19,873,261 174,165
OMERAODETO					12,510	101,047		174,100
TOTAL ASSETS	14,152,633	828,298	534,226	17,696	12,318	20,852,152	711,087	37,108,410
LIABILITIES AND FUND BALANCES								
ACCOUNTS PAYABLE								0
SALES TAX PAYABLE								0
REFUNDS PAYABLE								0
PAYROLL TAXES AND WITHHOLDINGS								0
ACCRUED PAYROLL	451,395							451,395
ACCRUED EXPENSES								0
	44.004		1,006,719			7 000 775		1,006,719
OTHER LIABILITIES	14,921					7,383,775		7,398,696

NET INVESTMENT IN PLANT 13,468,377 13,468,377 FUND BALANCE/HELD IN CUSTODY 13,278,563 828,298 (472,493) 17,696 12,318 711,087 14,375,469 TOTAL LIAB. AND FUND BALANCES 14,152,633 828,298 534,226 17,696 12,318 20,852,152 711,087 37,108,410

407,754

407,754

#### SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 3 OF 6 STATEMENT OF CURRENT FUNDS, REVENUES, EXPENDITURES, AND OTHER CHANGES FOR THE PERIOD ENDED MAY 31, 2025 (unaudited)

	UCATIONAL AND GENERAL 6,370,679 6,551,605	AUXILIARY ENTERPRISES	UNRESTRICTED TOTAL 6,370,679 6,551,605	EDUCATIONAL AND GENERAL	TOTAL RESTRICTED 0	TOTAL CURRENT FUNDS 6,370,679
REVENUES TUITION, FEES, STUDENT CHARGES STATE APPROPRIATION	GENERAL 6,370,679		TOTAL 6,370,679 6,551,605		RESTRICTED	FUNDS
REVENUES TUITION, FEES, STUDENT CHARGES STATE APPROPRIATION	6,370,679	ENTERPRISES	6,370,679 6,551,605	GENERAL		
TUITION, FEES, STUDENT CHARGES STATE APPROPRIATION			6,551,605		0	6 370 670
STATE APPROPRIATION			6,551,605		0	
	6,551,605				0	
			0	3,773,927	0 3,773,927	6,551,605 3,773,927
STATE GRANTS AND CONTRACTS			0	3,773,927 1,756,796	3,773,927	3,773,927 1,756,796
LOCAL GRANTS AND CONTRACTS			0	1,750,790	1,750,790	1,750,790
PRIVATE GIFTS, GRANTS & CONTRACTS			0	184,136	184,136	120
SALES AND SERVICES		831,629	831,629	104,130	164,130	831,629
OTHER SOURCES	472,671	031,029	472,671		0	472,671
OTHER SOURCES	472,071		472,071		0	472,071
TOTAL EDUCA./GEN. REVENUE	13,394,955	831,629	14,226,584	5,714,979	5,714,979	19,941,563
EXPENDITURES AND MANDATORY TRANSFE	RS					
EDUCATIONAL AND GENERAL						
INSTRUCTIONAL	4,955,851		4,955,851	63,255	63,255	5,019,106
SEPARATELY BUDGETED RESEARCH	0		0		0	0
PUBLIC SERVICE	1,922		1,922	1,334,611	1,334,611	1,336,533
ACADEMIC SUPPORT	1,977,000		1,977,000	116,182	116,182	2,093,182
STUDENT SERVICES	1,233,925		1,233,925	69,971	69,971	1,303,896
INSTITUTIONAL SUPPORT	1,884,404		1,884,404	0	0	1,884,404
OPERATION/MAINTENANCE OF PLANT	1,109,435		1,109,435	0	0	1,109,435
SCHOLARSHIPS AND FELLOWSHIPS	118,938		118,938	4,240,150	4,240,150	4,359,088
TOTAL EDUCA./GEN. EXPENDITURES	11,281,475	0	11,281,475	5,824,169	5,824,169	17,105,644
AUXILIARY ENTERPRISES		1,034,352	1,034,352		0	1,034,352
TRANSFERS	607,572	0	607,572	(607,572)	(607,572)	0
TOTAL EXPENDITURES/TRANSFERS	11,889,047	1,034,352	12,923,399	5,216,597	5,216,597	18,139,996
NET INCREASE IN FUND BALANCES	1,505,908	(202,723)	1,303,185	498,382	498,382	1,801,567

#### SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 4A OF 6 AUXILIARY FUND OPERATIONS FOR ELEVEN MONTHS ENDED MAY 31, 2025 (unaudited)

	TDA	WORKFORCE	TOTAL
REVENUE	720,603	111,776	832,379
DISCOUNTS	(750)	-	(750)
COST OF SALES	0	-	0
GROSS MARGIN	719,853	111,776	831,629
ADMIN & GENERAL EXPENSES			
FACULTY FULL-TIME	292,075		292,075
FACULTY PART-TIME	47,117		47,117
ADMINISTRATIVE SALARIES	72,218		72,218
PART-TIME ADMIN SALARIES			0
SUPPORT STAFF SALARIES		29,249	29,249
PART-TIME STAFF SALARIES	0		0
FRINGE BENEFITS ALLOCATED	196,713	7,634	204,347
OFFICE SUPPLIES	2,173		2,173
PROGRAM SUPPLIES	6,831	1,135	7,966
FUEL	38,526		38,526
PRINTING SUP./PHOTOCOPYING	469		469
TRAVEL-CONFERENCE REIMB	9	2,512	2,521
TRAVEL-MILEAGE REIMB	375	4,547	4,922
STUDENT TEST AND TRAVEL	45,288		45,288
SPECIAL EVENTS	88		88
ADVERTISING	46,009	603	46,612
TELEPHONE	1,564	155	1,719
DUES & SUBSCRIPTIONS	0		0
POSTAGE	354		354
COMPUTER SERVICES	0		0
FACILITY RENTAL	0		0
STAFF DEVELOPMENT	0	5,012	5,012
UTILITIES	654		654
LICENSE AND CERTIFICATES	0		0
OTHER PROFESSIONAL FEES	63,464	64,729	128,193
EQUIPMENT GREATER THAN \$50	103,356	1,493	104,849
TOTAL ADMIN. & GEN EXPENSES	917,283	117,069	1,034,352
SURPLUS/(DEFICIT)	(197,430)	(5,293)	(202,723)
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#### SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 5 OF 6 BID ITEMS AND EXPENDITURES OVER \$10,000 MAY 2025

CHECK DATE	VENDOR	CHECK AMOUNT	DESCRIPTION
MAY 1	GRADUATION ALLIANCE INC	\$16,767.50	GRAD ALLIANCE
MAY 5	MID-AMERICAN CLEANING CONTRACTORS INC	\$13,183.65	PROF FEES
MAY 6	EQUIPMENT DEPOT	\$12,720.00	LARGE SCISSOR LIFT
MAY 8	DOCUSIGN INC	\$11,500.00	LICENSE
MAY 9	WATERMARK INSIGHTS	\$11,158.35	LICENSE
MAY 15	IRONWILL ENTERPRISES	\$13,500.35	EQUIPMENT REPAIR
MAY 21	DIVERSIFIED INDUSTRIAL SERVICES LLC	\$20,205.39	PROF FEES
MAY 22	GRADUATION ALLIANCE INC	\$11,637.50	GRAD ALLIANCE
MAY 27	BNY MELLON	\$26,637.47	BOND PYMT
MAY 27	BNY MELLON	\$60,882.50	BOND PYMT
	TOTAL	\$198,192.71	

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SOUTHERN STATE COMMUNITY COLLEGE MONTHLY FINANCIAL STATEMENTS - EXHIBIT 6 OF 6 DONATIONS MAY 2025

RECEIPT DATE	DONOR	CHECK AMOUNT	DESCRIPTION
MAY 28	RIPLEY UNION LEWIS SCHOOLS	\$1,900.00	SCHOLARSHIP
	TOTAL	\$1,900.00	
		=========	

## SOUTHERN STATE COMMUNITY COLLEGE FOUNDATION BALANCE SHEET AS OF MAY 31, 2025 (unaudited)

### ASSETS

Cash in Bank Investments Cost Basis Unrealized Gain	1,324,159 2,281,322	623,462
Market Value of Investments Pledges Receivable Other Assets		3,605,481 4,413 1,855
Total Assets		4,235,211
LIABILITIES AND NET ASSETS		
LIABILITIES		
Other Liabilities		-
Total Liabilities		
NET ASSETS		
Unrestricted Temporarily Restricted Permanently Restricted		180,286 611,949 3,442,976
Total Net Assets		4,235,211
Total Liabilities and Net Assets		4,235,211

#### SOUTHERN STATE COMMUNITY COLLEGE FOUNDATION FINANCIAL REPORT PERIOD ENDING MAY 31, 2025 unaudited)

FUNDS	CONTRIBUTIONS	INVESTMENT	TRANSFER	BEGINNING FUND	CURRENT FUND
		RETURN	TO SSCC	BALANCE	BALANCE
PERMANENTLY RESTRICTED:					
Col.Pommert Scholarship Fund		3,655	(500)	50,528	53,683
Fifth Third Bank Fund	-	376	(7,125)	7,901	1,152
Hodson Fund	-	5,694	(2,000)	79,150	82,844
Igo Fund	24	1,587	(1,000)	22,117	22,728
Jacobson Fund		1,226	( , ,	16,890	18,116
Ladrach Fund	480	1,347		18,473	20,300
General Contribution Fund		15,310	-	210,913	226,223
Beck Fund		1,081		14,898	15,979
Hottle Nursing Scholarship Fund		1,176	(750)	16,330	16,756
Barthel Art Scholarship Fund	-	1,928	· · ·	26,553	28,481
Daniels Fund	24	1,615	(500)	22,420	23,559
Stephen Bennet Scholarship Fund	-	1,001	(375)	13,990	14,616
Gene Worthington BCRW Fund	-	3,605	(375)	49,864	53,094
Douglas & Susan Seipelt Fund		5,213	(2,875)	72,867	75,205
Highland County Fund	-	28,026	(11,500)	390,455	406,981
Bagshaw Enterprises	-	135	(562)	2,029	1,602
Paul Neff Memorial Fund	-	3,239	(1,000)	44,973	47,212
Fender Scholarship Fund	50,000	18,811	(1,500)	232,596	299,907
Elmer & Helen Reed Fund	-	78,610	(20,480)	1,092,749	1,150,879
Joyce Fender Family Scholarship Fund	500	2,393	(500)	32,871	35,264
Pence Patron Arts	-	22,796		314,034	336,830
Elks Club Scholarship Fund	-	2,455		33,823	36,278
Wilson & Paeltz Memorial	2,500	2,063	(1,800)	28,348	31,111
Storer Endowment	120	1,814	(374)	25,108	26,668
Lawrence & Gale Dukes Fund		10,023	(3,186)	139,318	146,155
Thoroman Endowment	240	1,899	(250)	26,248	28,137
Elizabeth White Memorial	-	2,013	(2,000)	28,450	28,463
Sizemore/Green Family Memorial Schol	-	1,916	(750)	26,525	27,691
Shell Family Scholarship Fund	600	810	-	10,999	12,409
Dr. Sherry and Michael Stout Fund	-	2,290	(2,000)	32,266	32,556
Bill Horne Memorial Scholarship Fund	432	2,816	(1,000)	39,122	41,370
Rhoades/Shanks Sch	-	1,252	(750)	17,510	18,012
Hillcrest Foundation Fund	6,000	5,619	(5,875)	76,971	82,715
SUBTOTAL	60,920	233,794	(69,027)	3,217,289	3,442,976

#### SOUTHERN STATE COMMUNITY COLLEGE FOUNDATION FINANCIAL REPORT PERIOD ENDING MAY 31, 2025 unaudited)

TEMPORARILY RESTRICTED:     Appalachian Gateway Fund   -   257   (500)   3,811   3,568     Fayette Co. Schol. Fund   -   -   -   -   -     Performing Arts Fund   2,392   1,812   24,399   28,603     Cassner Foundation Fund   24,000   1,143   (6,000)   8,593   27,736     Patriot Center Capital Improvement   -   (791)   (10,891)   (11,682)     Dare WCH Schol   -   667   (600)   9,514   9,581     Clinton County Succeeds   -   (45)   (613)   (658)     TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   2,869   (19,283)   336,609   355,555     Katie Bailey Mem   72	FUNDS	CONTRIBUTIONS	INVESTMENT RETURN	TRANSFER TO SSCC	BEGINNING FUND BALANCE	CURRENT FUND BALANCE
Fayette Co. Schol. Fund - - - -   Performing Arts Fund 2,392 1,812 24,399 28,603   Cassner Foundation Fund 24,000 1,143 (6,000) 8,593 27,736   Patriot Center Capital Improvement - (791) (10,891) (11,682)   Dare WCH Schol - 669 9,220 9,889   Charles Taylor Memorial - 667 (600) 9,514 9,581   Clinton County Succeds - (45) (613) (658)   TDA Marathon Scholarship - 544 7,494 8,038   Alice Mae Smith AC 3,718 (3,250) 52,424 52,892   NCB ME Scholarship 1,462 (2,000) 20,481 19,943   Cindy Bloom Mem 190 577 (900) 8,302 8,169   Sara M Barreer Mem 190,000 21,869 (192,883) 336,609 355,595   Katie Bailey Mem 72 (375) 1,056 753   Kevin & Diane Boys 522 7,197 7,719   Jason Sharrett Mem	TEMPORARILY RESTRICTED:					
Performing Arts Fund   2,392   1,812   24,399   28,603     Cassner Foundation Fund   24,000   1,143   (6,000)   8,593   27,736     Patriot Center Capital Improvement   -   (791)   (10,891)   (11,682)     Dare WCH Schol   -   669   9,220   9,889     Charles Taylor Memorial   667   (600)   9,514   9,581     Clinton County Succeeds   -   (45)   (613)   (658)     TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cidy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Kevin & Diane Boys   522   7,197   7,719   7,719     Jason Sharrett Mem   4444   52   (750)   655   401	Appalachian Gateway Fund	-	257	(500)	3,811	3,568
Cassner Foundation Fund   24,000   1,143   (6,000)   8,593   27,736     Patriot Center Capital Improvement   -   (791)   (10,891)   (11,682)     Dare WCH Schol   -   669   9,220   9,889     Charles Taylor Memorial   667   (600)   9,514   9,581     Cinton County Succeeds   -   (45)   (613)   (658)     TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   149,496   5,150 <td< td=""><td>Fayette Co. Schol. Fund</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></td<>	Fayette Co. Schol. Fund	-	-	-	-	-
Patriot Center Capital Improvement   -   (791)   (10,891)   (11,682)     Dare WCH Schol   -   669   9,220   9,889     Charles Taylor Memorial   667   (600)   9,514   9,581     Clinton County Succeeds   -   (45)   (613)   (658)     TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   16,956     Highland Solar   5,000   150 </td <td>Performing Arts Fund</td> <td>2,392</td> <td>1,812</td> <td></td> <td>24,399</td> <td>28,603</td>	Performing Arts Fund	2,392	1,812		24,399	28,603
Dare WCH Schol   -   669   9,220   9,889     Charles Taylor Memorial   667   (600)   9,514   9,581     Clinton County Succeeds   -   (45)   (613)   (658)     TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   49,556     RWE Willow Solar   5,000   150	Cassner Foundation Fund	24,000	1,143	(6,000)	8,593	27,736
Charles Taylor Memorial   667   (600)   9,514   9,581     Clinton County Succeeds   -   (45)   (613)   (658)     TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   16,956     RWE Willow Solar   5,000   150   5,150   5,150     SUBTOTAL   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   140,206	Patriot Center Capital Improvement	-	(791)		(10,891)	(11,682)
Clinton County Succeeds   -   (45)   (613)   (658)     TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   16,696     Highland Solar   67,000   2,556   69,556   51,500     RWE Willow Solar   5,000   150   5,150   51,500     UNRESTRICTED   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   140,206	Dare WCH Schol	-	669		9,220	9,889
TDA Marathon Scholarship   -   544   7,494   8,038     Alice Mae Smith AC   3,718   (3,250)   52,424   52,892     NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   16,696     Highland Solar   67,000   2,556   69,556   69,556     RWE Willow Solar   5,000   150   5,150   5,150     UNRESTRICTED   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   140,206   4,620   (10,450)   45,910   180,286     General Contribution Fu	Charles Taylor Memorial		667	(600)	9,514	9,581
Alice Mae Smith AC 3,718 (3,250) 52,424 52,892   NCB ME Scholarship 1,462 (2,000) 20,481 19,943   Cindy Bloom Mem 190 577 (900) 8,302 8,169   Sara M Barrere Mem 190,000 21,869 (192,883) 336,609 355,595   Katie Bailey Mem 72 (375) 1,056 753   Kevin & Diane Boys 522 7,197 7,719   Jason Sharrett Mem 444 52 (750) 655 401   New Market Solar 1,130 15,566 16,696 16,696   Highland Solar 67,000 2,556 69,556 69,556   RWE Willow Solar 5,000 150 5,150 5,150   UNRESTRICTED 289,026 36,364 (207,258) 493,817 611,949   UNRESTRICTED 140,206 4,620 (10,450) 45,910 180,286   SUBTOTAL 140,206 4,620 (10,450) 45,910 180,286	Clinton County Succeeds	-	(45)		(613)	(658)
NCB ME Scholarship   1,462   (2,000)   20,481   19,943     Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   16,956     Highland Solar   67,000   2,556   69,556   69,556     RWE Willow Solar   5,000   150   5,150   5,150     SUBTOTAL   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   140,206   4,620   (10,450)   45,910   180,286     SUBTOTAL   140,206   4,620   (10,450)   45,910   180,286	TDA Marathon Scholarship	-	544		7,494	8,038
Cindy Bloom Mem   190   577   (900)   8,302   8,169     Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696   16,696     Highland Solar   67,000   2,556   69,556   69,556     RWE Willow Solar   5,000   150   5,150   5,150     SUBTOTAL   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   140,206   4,620   (10,450)   45,910   180,286     SUBTOTAL   140,206   4,620   (10,450)   45,910   180,286	Alice Mae Smith AC		3,718	(3,250)	52,424	52,892
Sara M Barrere Mem   190,000   21,869   (192,883)   336,609   355,595     Katie Bailey Mem   72   (375)   1,056   753     Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696     Highland Solar   67,000   2,556   69,556     RWE Willow Solar   5,000   150   5,150     SUBTOTAL   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   140,206   4,620   (10,450)   45,910   180,286     SUBTOTAL   140,206   4,620   (10,450)   45,910   180,286	NCB ME Scholarship		1,462	(2,000)	20,481	19,943
Katie Bailey Mem 72 (375) 1,056 753   Kevin & Diane Boys 522 7,197 7,719   Jason Sharrett Mem 444 52 (750) 655 401   New Market Solar 1,130 15,566 16,696   Highland Solar 67,000 2,556 69,556   RWE Willow Solar 5,000 150 5,150   SUBTOTAL 289,026 36,364 (207,258) 493,817 611,949   UNRESTRICTED 140,206 4,620 (10,450) 45,910 180,286   SUBTOTAL 140,206 4,620 (10,450) 45,910 180,286	Cindy Bloom Mem		577	(900)	8,302	8,169
Kevin & Diane Boys   522   7,197   7,719     Jason Sharrett Mem   444   52   (750)   655   401     New Market Solar   1,130   15,566   16,696     Highland Solar   67,000   2,556   69,556     RWE Willow Solar   5,000   150   5,150     SUBTOTAL   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   General Contribution Fund   140,206   4,620   (10,450)   45,910   180,286     SUBTOTAL   140,206   4,620   (10,450)   45,910   180,286	Sara M Barrere Mem	190,000	21,869	(192,883)	336,609	355,595
Jason Sharrett Mem 444 52 (750) 655 401   New Market Solar 1,130 15,566 16,696   Highland Solar 67,000 2,556 69,556   RWE Willow Solar 5,000 150 5,150   SUBTOTAL 289,026 36,364 (207,258) 493,817 611,949   UNRESTRICTED 140,206 4,620 (10,450) 45,910 180,286   SUBTOTAL 140,206 4,620 (10,450) 45,910 180,286	Katie Bailey Mem		72	(375)	1,056	753
New Market Solar   1,130   15,566   16,696     Highland Solar   67,000   2,556   69,556   69,556     RWE Willow Solar   5,000   150   5,150   5,150     SUBTOTAL   289,026   36,364   (207,258)   493,817   611,949     UNRESTRICTED   140,206   4,620   (10,450)   45,910   180,286     SUBTOTAL   140,206   4,620   (10,450)   45,910   180,286	Kevin & Diane Boys		522		7,197	7,719
Highland Solar 67,000 2,556 69,556   RWE Willow Solar 5,000 150 5,150   SUBTOTAL 289,026 36,364 (207,258) 493,817 611,949   UNRESTRICTED 140,206 4,620 (10,450) 45,910 180,286   SUBTOTAL 140,206 4,620 (10,450) 45,910 180,286	Jason Sharrett Mem	444	52	(750)	655	401
RWE Willow Solar 5,000 150 5,150   SUBTOTAL 289,026 36,364 (207,258) 493,817 611,949   UNRESTRICTED 140,206 4,620 (10,450) 45,910 180,286   SUBTOTAL 140,206 4,620 (10,450) 45,910 180,286	New Market Solar		1,130		15,566	16,696
SUBTOTAL 289,026 36,364 (207,258) 493,817 611,949   UNRESTRICTED .	Highland Solar	67,000	2,556			69,556
UNRESTRICTED 140,206 4,620 (10,450) 45,910 180,286   SUBTOTAL 140,206 4,620 (10,450) 45,910 180,286	RWE Willow Solar	5,000	150			5,150
General Contribution Fund   140,206   4,620   (10,450)   45,910   180,286     SUBTOTAL   140,206   4,620   (10,450)   45,910   180,286	SUBTOTAL	289,026	36,364	(207,258)	493,817	611,949
SUBTOTAL   140,206   4,620   (10,450)   45,910   180,286	UNRESTRICTED	•				
	General Contribution Fund	140,206	4,620	(10,450)	45,910	180,286
GRAND TOTAL   490,152   274,778   (286,735)   3,757,016   4,235,211	SUBTOTAL	140,206	4,620	(10,450)	45,910	180,286
	GRAND TOTAL	490,152	274,778	(286,735)	3,757,016	4,235,211